Partnership for 21st Century
U.S. Southwest Border Security

Border Management Southwest Summit

BG Bob Felderman
Deputy Director Strategy, Policy and Plans
• 29 March: Executive-Level Dialogue Event (ELDE)
  • Co-hosted by USNORTHCOM and DHS
  • Attended by DOD / interagency community senior leaders

• Objectives of ELDE
  • Galvanize interagency efforts to secure Southwest Border
  • Improve our strategic partnership with the Government of Mexico (GOM)

• Result of ELDE: Strategic Guidance Statement (SGS)
  • Partnership for 21st Century U.S. Southwest Border Security crafted and approved by ELDE attendees
  • Issued by Commissioner Bersin; endorsed by CDRUSNORTHCOM 17 May
Challenges Confronting ELDE

• To effectively counter the threat of transnational criminal organizations (TCOs) in the Southwest Border (SWB) region the US must:
  • Exploit potential synergies among the many agencies with homeland security, law enforcement, and defense missions
  • Deepen US strategic alliance with the Government of Mexico
• Unity of Effort must be improved
• Whole of Government approach
  • Operation Alliance to Combat Transnational Threats (ACTT) offers a promising framework
SGS Purpose

• Provide **strategic direction** for the development of plans in other SWB corridors, and to facilitate intelligence fusion, information sharing, coordination, and multinational partnering

• **Protect** our national interests

• **Support** our strategic partnership with the GOM
Strategic Priorities

• Conduct interagency “campaign planning” for priority corridors
• Continue to refine interagency operations in the Arizona–Sonora corridor
• Expand interagency operations in the El Paso–Ciudad Juarez corridor
• Develop interagency operations in South Texas
• Align and expand the corridor security concept, consistent with the National Interdiction Command and Control Plan (NICCP)
The homeland is secured and defended through a synchronized whole of government approach, involving federal, state, local, and tribal partners, to deter, prevent, and support the detection, interdiction, investigation, and prosecution of transnational threats, and regional partners are engaged in the pursuit of common continental security goals.
Beyond Mérida Strategic Framework

- **Disrupt Capacity of Organized Crime to Operate**
  - Intelligence
  - Investigations
  - Special & Vetted Units
  - LE Equipment
  - Aviation
  - Eradication

- **Institutionalize Capacity to Sustain Rule of Law**
  - Internal Controls
  - LE Professionalization
  - Military Professionalization
  - Corrections Reform
  - Info Mgmt & Tech
  - Justice Sector Reform

- **Create 21st Century Border Structure**
  - Immigration Units
  - Customs Reform & Training
  - Land Border Security
  - Seaport Security
  - Airport Security

- **Build Strong and Resilient Communities**
  - Demand Reduction
  - Culture of Lawfulness
  - Human Rights
  - Civil Society
  - Economic Opportunities
Beyond Mérida Framework: Key Actors

**Disrupt Capacity of Organized Crime to Operate**
- USG
  - DNI
  - DOS
  - DOJ
  - DHS
  - DOD
- GOM
  - SRE
  - PGR/SSP
  - SSP
  - SEDENA
  - SEMAR

**Institutionalize Capacity to Sustain Rule of Law**
- USG
  - DOS
  - DOJ
  - DHS
  - AID
  - DOD
- GOM
  - SRE
  - PGR/SSP
  - AGA/INAMI
  - SEDENA
  - SEMAR

**Create 21st Century Border Structure**
- USG
  - DOS
  - DHS
  - DOD
- GOM
  - SRE
  - SSP, AGA
  - SSP, INAMI
  - SEMAR
  - SEDENA

**Build Strong and Resilient Communities**
- USG
  - DOS
  - AID
  - DOJ
  - DOD
- GOM
  - CONADIC
  - PGR
Beyond Mérida Pillars – Military Linkages

Disrupt Capacity of Organized Crime to Operate

- Intel collection/fusion and analysis training
- Surveillance/and interdiction equipment
- High Value Targeting; Digital Media Forensics
- Command and control training /equipment

Institutionalize Capacity to Sustain Rule of Law

- Civil-Military training
- Military Police and Judicial training
- Military professional development
- Human rights and military justice training

Create 21st Century Border Structure

- Counter DTO recruitment efforts
- Strategic Communications
- Public Affairs
- Military Information Support Team

Build Strong and Resilient Communities

- Northern & Southern border surveillance
- Regional maritime surveillance equipment
- Interdiction capabilities
- C4ISR training and equipment
USNORTHCOM conducts capacity building operations with USG partners and provides focused support to SEDENA, SEMAR and other key stakeholders to enable the Government of Mexico to establish more effective security and degrade drug trafficking organizations in order to enhance regional security.
(U) **Lines of Effort / Objectives**

1. **(U) Architecture and Synchronization**: Streamline command, control and cooperation and fuse interagency efforts – across all domains

2. **(U) Northern Border**: Provide focused support to SEDENA, SEMAR and Mexican LEAs to both enable effective law enforcement in Ciudad Juarez and other northern cities and disrupt DTO structures

3. **(U) Train the Mexican Military**: Provide effective support (equipment and training) to enable the Mexican military to effectively counter irregular threats, provide effective support to LEAs and adhere to the rule of law

4. **(U) Southern Approach**: Provide focused support to enable the GOM to counter illicit trafficking along Mexico’s southern border and in the choke points across the Isthmus of Tehuantepec and disrupt Drug Trafficking Organization structures

5. **(U) Fuse Regional Effort**: Synchronize efforts across air / maritime / land domains (USNORTHCOM, USSOUTHCOM, AMOC, JIATF-South, JIATF-West, etc.) and improve regional cooperation (US, MEX, BLZ, GTM, COL) in order to interdict illicit trafficking and disrupt Drug Trafficking Organization structures across the region

6. **(U) Enable Integration of USG Efforts**: Continue enhanced engagement and interaction with USG agencies to enable the more effective integration of support to Mexico
Objective: Streamline command, control, and cooperation, and fuse interagency efforts

• Support the enhancement of processes to enable effective USG interagency intelligence sharing to support countering illicit trafficking (drugs, illegal weapons, and bulk cash) across the Arrival Zone

• Continue to provide intelligence, operational planning and tactical support to DHS operational Alliance to Combat Transnational Threats (ACTT)

• Support the Integration of domain awareness across the Arrival Zone (AMOC, JIATF-South, EPIC, JTF-N, etc.)
Northern Border

Objective: Provide focused support to Mexican Military and LEAs to both enable effective law enforcement in northern cities and disrupt DTO structures

- Enable information sharing among U.S. LEAs, the Mexican Military and Mexican LEAs
- Support the Northern Mexico pilot programs providing enhanced technical assistance (intelligence fusion, operational support, etc.)
- Establish Processing, Evaluation and Dissemination (PED) among USG Agencies related to intelligence / information that is critical to share with Mexican mission partners
- Develop humanitarian assistance projects to counter influence of DTOs
Enable Integration of USG Efforts

Objective: Continue enhanced engagement and interaction with USG agencies to enable more effective integration of support to Mexico

- Continue engagement in the Beyond Merida process

- Disrupt Capacity of Organized Crime to Operate
- Create 21st Century Border Structure
- Institutionalize Capacity to Sustain Rule of Law
- Build Strong and Resilient Communities
Mil-to-Mil Engagement with Mexico

- ODC-Mexico: SEDENA Helicopter Training; Exercise UNITAS GOLD
- AFNORTH: North American Regional Air Chiefs Conference; MEX Air Force CDR visit to USNORTHCOM
- USARNORTH/ NC JFLCC: Intelligence Seminar s # 1 & 2 completed with SEDENA
- US Fleet Forces: MHD Wargame, Newport, RI; GOMEX QUICKDRAW
- NC J2: Multiple USNORTHCOM J2-SEMAR Information Sharing Conferences
- N-NC J6: Mexico Satellite Communications (SATCOM) SMEE
- NC PA: Conducted COMCAM SMEE with SEDENA/SEMAR PA
Civ-to-Mil Engagement with Mexico

• Building Partnerships
  • Border planning and knowledge exchanges

• Humanitarian Assistance
  • Personal and health protective clothing / supplies (with USAID)
  • HAZMAT & Firefighting train and equip (with EPA, OFDA)
  • Flood warning system in Mexico (with USGS)
  • Projects focused on Ciudad Juarez (with US Consulate)
  • Urban search and rescue, earthquake planning
Questions?